

JEWISH FEDERATION OF GREATER KANSAS CITY
FINANCIAL STATEMENTS
YEARS ENDED DECEMBER 31, 2022 AND 2021



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**JEWISH FEDERATION OF GREATER KANSAS CITY
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INDEPENDENT AUDITORS' REPORT

Board of Directors
Jewish Federation of Greater Kansas City
Kansas City, Missouri

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Jewish Federation of Greater Kansas City, which comprise the statements of financial position as of December 31, 2022 and 2021, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Jewish Federation of Greater Kansas City as of December 31, 2022 and 2021, and the changes in net assets and cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis For Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditors' Responsibilities For The Audit Of The Financial Statements section of our report. We are required to be independent of the Jewish Federation of Greater Kansas City and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities Of Management For The Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Jewish Federation of Greater Kansas City's ability to continue as a going concern for one year after the date that the financial statements are available to be issued.

Auditors' Responsibilities For The Audit Of The Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with auditing standards generally accepted in the United States of America will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with auditing standards generally accepted in the United States of America, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Jewish Federation of Greater Kansas City's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Jewish Federation of Greater Kansas City's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.



CliftonLarsonAllen LLP

Kansas City, Missouri
October 16, 2023

JEWISH FEDERATION OF GREATER KANSAS CITY
STATEMENTS OF FINANCIAL POSITION
DECEMBER 31, 2022 AND 2021

	<u>2022</u>	<u>2021</u>
ASSETS		
CURRENT ASSETS		
Cash	\$ 5,000,719	\$ 5,459,744
Campaign Promises to Give, Net of Allowance	1,459,998	888,005
Other Promises to Give, Net of Allowance	816,950	648,950
Accounts and Notes Receivable, Net of Allowance of \$9,943 in 2022 and \$9,943 in 2021	22,858	28,548
Prepaid Expenses and Other Assets	<u>63,570</u>	<u>61,082</u>
Total Current Assets	7,364,095	7,086,329
PROPERTY AND EQUIPMENT, NET	18,967	19,139
OTHER ASSETS		
Investments	21,977,343	25,670,314
Campaign Promises to Give, Net	215,494	193,410
Other Promises to Give, Net	<u>3,745,989</u>	<u>3,447,173</u>
Total Other Assets	<u>25,938,826</u>	<u>29,310,897</u>
Total Assets	<u><u>\$ 33,321,888</u></u>	<u><u>\$ 36,416,365</u></u>
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Agency Allocations Payable	\$ 2,314,544	\$ 2,306,187
Accounts Payable	312,439	276,742
Deferred Revenue	<u>38,244</u>	<u>31,924</u>
Total Current Liabilities	2,665,227	2,614,853
NET ASSETS		
Without Donor Restrictions:		
Undesignated	2,676,052	2,502,249
Board-Designated	<u>1,970,047</u>	<u>2,393,005</u>
Total Without Donor Restrictions	4,646,099	4,895,254
With Donor Restrictions	<u>26,010,562</u>	<u>28,906,258</u>
Total Net Assets	<u>30,656,661</u>	<u>33,801,512</u>
Total Liabilities and Net Assets	<u><u>\$ 33,321,888</u></u>	<u><u>\$ 36,416,365</u></u>

See accompanying Notes to Financial Statements.

JEWISH FEDERATION OF GREATER KANSAS CITY
STATEMENT OF ACTIVITIES
YEAR ENDED DECEMBER 31, 2022

	Without Donor Restrictions	With Donor Restrictions	Total
REVENUES, GAINS, AND OTHER SUPPORT			
Annual Campaign	\$ 5,165,064	\$ -	\$ 5,165,064
Contributions	330,144	530,820	860,964
Grants	239,928	1,091,435	1,331,363
Gifts-in-Kind	44,191	-	44,191
Special Events, Net of Direct Expenses of \$16,132	30,383	-	30,383
Other Program Revenue	130,979	85,597	216,576
Administrative Fee Revenue	52,950	-	52,950
Advertising and Subscription Revenue	102,554	-	102,554
Investment Income (Loss)	627,536	(3,605,933)	(2,978,397)
Net Assets Released from Program Restrictions	997,615	(997,615)	-
Total Revenues, Gains, and Other Support	<u>7,721,344</u>	<u>(2,895,696)</u>	<u>4,825,648</u>
EXPENSES			
Grants and Allocations:			
To Agencies by the Jewish Federation Board:			
Jewish Federations of North America	1,757,253	-	1,757,253
Local Jewish Organizations	2,005,944	-	2,005,944
National Jewish Organizations	50,107	-	50,107
Other Grants and Allocations	989,546	-	989,546
Total Grants and Allocations	<u>4,802,850</u>	<u>-</u>	<u>4,802,850</u>
Other Program Services:			
Leadership Development and Community Programs	1,508,081	-	1,508,081
Supporting Services:			
Management and General	756,270	-	756,270
Fundraising	903,298	-	903,298
Total Supporting Services	<u>1,659,568</u>	<u>-</u>	<u>1,659,568</u>
Total Other Program and Supporting Services	<u>3,167,649</u>	<u>-</u>	<u>3,167,649</u>
Total Expenses	<u>7,970,499</u>	<u>-</u>	<u>7,970,499</u>
CHANGE IN NET ASSETS	(249,155)	(2,895,696)	(3,144,851)
Net Assets - Beginning of Year	<u>4,895,254</u>	<u>28,906,258</u>	<u>33,801,512</u>
NET ASSETS - END OF YEAR	<u><u>\$ 4,646,099</u></u>	<u><u>\$ 26,010,562</u></u>	<u><u>\$ 30,656,661</u></u>

See accompanying Notes to Financial Statements.

JEWISH FEDERATION OF GREATER KANSAS CITY
STATEMENT OF ACTIVITIES
YEAR ENDED DECEMBER 31, 2021

	Without Donor Restrictions	With Donor Restrictions	Total
REVENUES, GAINS, AND OTHER SUPPORT			
Annual Campaign	\$ 4,820,868	\$ -	\$ 4,820,868
Contributions	70,751	419,250	490,001
Grants	85,705	2,620,180	2,705,885
Gifts-in-Kind	44,191	-	44,191
Special Events, Net of Direct Expenses of \$17,762	90,508	-	90,508
Other Program Revenue	23,766	2,358	26,124
Administrative Fee Revenue	52,718	-	52,718
Advertising and Subscription Revenue	76,854	-	76,854
Investment Income	946,074	1,752,962	2,699,036
Net Assets Released from Program Restrictions	955,065	(955,065)	-
Total Revenues, Gains, and Other Support	7,166,500	3,839,685	11,006,185
EXPENSES			
Grants and Allocations:			
To Agencies by the Jewish Federation Board:			
Jewish Federations of North America	1,666,520	-	1,666,520
Local Jewish Organizations	2,001,190	-	2,001,190
National Jewish Organizations	38,954	-	38,954
Other Grants and Allocations	1,197,376	-	1,197,376
Total Grants and Allocations	4,904,040	-	4,904,040
Other Program Services:			
Leadership Development and Community Programs	1,068,841	-	1,068,841
Supporting Services:			
Management and General	668,461	-	668,461
Fundraising	831,638	-	831,638
Total Supporting Services	1,500,099	-	1,500,099
Total Other Program and Supporting Services	2,568,940	-	2,568,940
Total Expenses	7,472,980	-	7,472,980
CHANGE IN NET ASSETS BEFORE PAYCHECK PROGRAM LOAN FORGIVENESS	(306,480)	3,839,685	3,533,205
PAYCHECK PROGRAM LOAN FOREGIVENESS	315,500	-	315,500
CHANGE IN NET ASSETS	9,020	3,839,685	3,848,705
Net Assets - Beginning of Year	4,886,234	25,066,573	29,952,807
NET ASSETS - END OF YEAR	<u>\$ 4,895,254</u>	<u>\$ 28,906,258</u>	<u>\$ 33,801,512</u>

See accompanying Notes to Financial Statements.

JEWISH FEDERATION OF GREATER KANSAS CITY
STATEMENT OF FUNCTIONAL EXPENSES
YEAR ENDED DECEMBER 31, 2022

	Grants and Allocations	Leadership Development and Community Programs	Total Program Expenses	Management and General	Fundraising	Total Expenses
Salaries and Wages	\$ -	\$ 560,413	\$ 560,413	\$ 469,992	\$ 580,245	\$ 1,610,650
Employee Benefits and Taxes	-	108,980	108,980	82,900	97,317	289,197
Total Salaries and Related Expenses	-	669,393	669,393	552,892	677,562	1,899,847
Grants and Allocations	4,802,850	-	4,802,850	-	-	4,802,850
Depreciation	-	6,331	6,331	3,597	4,461	14,389
Dues and Subscriptions	-	39,986	39,986	1,860	1,272	43,118
Occupancy Expenses and Insurance	-	91,498	91,498	53,566	77,136	222,200
Maintenance and Technology Expense	-	36,382	36,382	18,601	72,836	127,819
Meetings	-	72,860	72,860	2,996	19,524	95,380
Miscellaneous	-	9,620	9,620	1,812	10,550	21,982
Missions	-	146,235	146,235	-	-	146,235
Postage and Deliveries	-	6,349	6,349	273	2,424	9,046
Printing and Marketing	-	16,757	16,757	104	12,143	29,004
Professional Fees	-	389,558	389,558	113,800	7,968	511,326
Supplies	-	8,419	8,419	2,833	4,025	15,277
Telephone	-	4,180	4,180	1,926	2,142	8,248
Training and Conferences	-	10,513	10,513	2,010	11,255	23,778
Total	<u>4,802,850</u>	<u>838,688</u>	<u>5,641,538</u>	<u>203,378</u>	<u>225,736</u>	<u>6,070,652</u>
Total Functional Expenses	<u>\$ 4,802,850</u>	<u>\$ 1,508,081</u>	<u>\$ 6,310,931</u>	<u>\$ 756,270</u>	<u>\$ 903,298</u>	<u>\$ 7,970,499</u>

See accompanying Notes to Financial Statements.

JEWISH FEDERATION OF GREATER KANSAS CITY
STATEMENT OF FUNCTIONAL EXPENSES
YEAR ENDED DECEMBER 31, 2021

	Grants and Allocations	Leadership Development and Community Programs	Total Program Expenses	Management and General	Fundraising	Total Expenses
Salaries and Wages	\$ -	\$ 537,261	\$ 537,261	\$ 448,144	\$ 555,257	\$ 1,540,662
Employee Benefits and Taxes	-	96,707	96,707	93,324	95,853	285,884
Total Salaries and Related Expenses	-	633,968	633,968	541,468	651,110	1,826,546
Grants and Allocations	4,904,040	-	4,904,040	-	-	4,904,040
Depreciation	-	7,022	7,022	4,795	5,309	17,126
Dues and Subscriptions	-	38,818	38,818	522	949	40,289
Occupancy Expenses and Insurance	-	94,410	94,410	51,564	68,199	214,173
Maintenance and Technology Expense	-	39,385	39,385	16,854	67,215	123,454
Meetings	-	15,929	15,929	1,900	1,903	19,732
Miscellaneous	-	7,427	7,427	3,440	10,366	21,233
Missions	-	35,911	35,911	-	-	35,911
Postage and Deliveries	-	9,984	9,984	582	2,203	12,769
Printing and Marketing	-	31,570	31,570	385	7,071	39,026
Professional Fees	-	138,997	138,997	44,062	8,812	191,871
Supplies	-	6,524	6,524	1,102	2,289	9,915
Telephone	-	4,456	4,456	1,717	1,977	8,150
Training and Conferences	-	4,440	4,440	70	4,235	8,745
Total	<u>4,904,040</u>	<u>434,873</u>	<u>5,338,913</u>	<u>126,993</u>	<u>180,528</u>	<u>5,646,434</u>
Total Functional Expenses	<u>\$ 4,904,040</u>	<u>\$ 1,068,841</u>	<u>\$ 5,972,881</u>	<u>\$ 668,461</u>	<u>\$ 831,638</u>	<u>\$ 7,472,980</u>

See accompanying Notes to Financial Statements.

JEWISH FEDERATION OF GREATER KANSAS CITY
STATEMENTS OF CASH FLOWS
YEARS ENDED DECEMBER 31, 2022 AND 2021

	<u>2022</u>	<u>2021</u>
CASH FLOWS FROM OPERATING ACTIVITIES		
Change in Net Assets	\$ (3,144,851)	\$ 3,848,705
Adjustments to Reconcile Change in Net Assets to		
Net Cash Provided (Used) by Operating Activities:		
Forgiveness of Paycheck Protection Program Loan	-	(315,500)
Depreciation	14,389	17,126
Net Unrealized and Realized Gains (Losses)		
on Investment Transactions	918,702	(760,004)
Beneficial Interest in Future Earnings of Perpetual Trust	2,882,619	(1,195,385)
Contributions Restricted for Long-Term Endowment	-	(9,378)
Changes in Assets and Liabilities:		
Accounts and Notes Receivable	5,690	96,889
Promises to Give	(1,060,893)	(1,089,583)
Prepaid Expenses and Other Assets	(2,488)	250,531
Accounts Payable	35,697	(191,339)
Agency Allocations	8,357	(245,798)
Deferred Revenue	6,320	29,708
Net Cash Provided (Used) by Operating Activities	<u>(336,458)</u>	<u>435,972</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of Property and Equipment	(14,217)	(5,738)
Purchases of Investments	(481,028)	(642,557)
Proceeds from Sale of Investments	372,678	393,682
Net Cash Used by Investing Activities	<u>(122,567)</u>	<u>(254,613)</u>
CASH FLOWS FROM FINANCING ACTIVITIES		
Contributions Restricted for Long-Term Endowment	-	9,378
Net Cash Provided by Financing Activities	<u>-</u>	<u>9,378</u>
NET INCREASE (DECREASE) IN CASH	(459,025)	190,737
Cash - Beginning of Year	<u>5,459,744</u>	<u>5,269,007</u>
CASH - END OF YEAR	<u><u>\$ 5,000,719</u></u>	<u><u>\$ 5,459,744</u></u>

See accompanying Notes to Financial Statements.

JEWISH FEDERATION OF GREATER KANSAS CITY
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2022 AND 2021

NOTE 1 NATURE OF ORGANIZATION

The Jewish Federation of Greater Kansas City (the Federation) was established in 1933 to serve as the central fundraising and planning body of the Kansas City area Jewish community. Funds are raised from the public, primarily through an annual giving campaign, and are distributed to Jewish Agencies to sustain and enhance Jewish life at home and around the world.

NOTE 2 SIGNIFICANT ACCOUNTING POLICIES

Basis Of Accounting

The accompanying financial statements have been prepared on the accrual basis of accounting.

Basis Of Presentation

The financial statement presentation follows the requirements of accounting principles generally accepted in the United States of America by presenting assets and liabilities within similar groups and classifying them in ways that provide relevant information about their interrelationships, liquidity and financial flexibility. As a result, the Federation is required to report its financial position and activities according to the following two net assets categories:

Net Assets Without Donor Restrictions – This category includes net assets that are not subject to donor-imposed stipulations, as well as net assets designated by the board for specific purposes.

Net Assets With Donor Restrictions – This category includes net assets subject to donor-imposed stipulations that will be met by actions of the Federation and/or the passage of time. Certain net assets in this category are subject to donor-imposed stipulations that they be invested in perpetuity to provide a source of income to be used for general or a specific purpose.

Estimates And Assumptions

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities and the reported revenues and expenses. Actual results could differ from those estimates.

Cash

The Federation considers all bank balances as cash. Cash and cash equivalents held with investment managers are considered investments for reporting purposes. The Federation maintains cash balances at banks in excess of federally insured limits at various times during the year. The Federation has not experienced any losses in such accounts.

JEWISH FEDERATION OF GREATER KANSAS CITY
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2022 AND 2021

NOTE 2 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Investments

Investments are reported at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Investment return includes dividends, interest, and other investment income net of related expenses, realized and unrealized gains and losses on investments carried at fair value and realized gains and losses on other investments.

Investment return that is restricted by donor stipulation and for which the restrictions will be satisfied in the same year is included in net assets without donor restrictions. Other investment return is reflected in the statement of activities without donor restrictions or net assets with donor restrictions based upon the existence and nature of any donor or legally imposed restrictions.

The Jewish Community Foundation of Greater Kansas City (the Foundation) maintains pooled investments for the Federation's endowments. Investment income and realized and unrealized gains and losses from securities in the pooled investment accounts are allocated monthly to the individual endowments based on the relationship of the fair value of the interest of each endowment to the total fair value of the pooled investment accounts, as adjusted for additions to or deductions from those accounts.

The Federation invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and those changes could materially affect the amounts reported in the statement of financial position.

Accounts And Notes Receivable

Accounts and notes receivable are stated at the amounts that management expects to collect from balances outstanding at year-end. The Federation provides an allowance for doubtful accounts, which is based upon a review of outstanding receivables, historical collection information, existing economic conditions and management's assessment of collectability. Delinquent receivables are written off based on credit evaluation and specific circumstances of the agency or customer.

Promises To Give

Unconditional promises to give are recognized as support in the period the promises are received. Generally, promises to give relate to the annual campaign, are expected to be collected within one year and are recorded at their net realizable value. From time to time, the Federation may receive annual campaign or other promises to give that are to be collected over multiple years which are recorded at their net realizable value less a discount allowance to reflect the present value of future cash flows. Promises to give expected to be collected over multiple years are reported net of a discount, at a rate of 3.5%, to the present value of future cash flows.

JEWISH FEDERATION OF GREATER KANSAS CITY
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2022 AND 2021

NOTE 2 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Promises To Give (Continued)

The allowance for uncollectible annual campaign promises to give is computed using varying rates applied to outstanding balances, based on the age of the respective promises to give, as follows:

	<u>Ending Allowance Percentage</u>
Unpaid Promises to Give Recorded in the Current Year	2 %
Unpaid Promises to Give from Prior Year	50
Unpaid Promises to Give from Two Years Prior and Earlier	100

The annual provision represents the amount required to adjust the ending allowance for uncollectible promises to give to the balance computed using these percentages which represent management's estimate of uncollectible accounts based on all available facts and circumstances. Differences between the actual amount of uncollectible promises to give and the estimate provided by management are charged or credited to operations during the year in which such differences become known.

Contributions And Support

Contributions received are recorded as support with or without donor restrictions depending on the existence and nature of any donor restrictions.

Support that is originally restricted by the donor and for which the restriction is met in the same period are recorded as increases in net assets with donor restriction and then released from restriction. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restriction and reported in the statement of activities as net assets released from restrictions.

Conditional contributions, which depend upon specified future and uncertain events, are not recorded until the conditions are met.

The Federation recognizes campaign, special event, grants and other contribution revenue in the year in which it is promised by donors or the year in which a special event occurs. Administrative fee revenues are recognized over time as services are provided to other agencies. Program fee revenues are recognized over the period of the underlying programs and are primarily short-term in nature.

**JEWISH FEDERATION OF GREATER KANSAS CITY
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2022 AND 2021**

NOTE 2 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Property And Equipment

Property and equipment are recorded at cost if acquired by purchase or at the estimated fair value at the date of receipt if acquired by donation. Depreciation of property and equipment is determined over the following estimated useful lives on a straight-line basis:

Office Equipment	3 to 10 Years
Furniture and Fixtures	5 to 10 Years
Vehicles	5 Years

Paycheck Protection Program Loan

The Federation received a loan under the Paycheck Protection Program (PPP) established under the Coronavirus Aid, Relief, and Economic Security Act (CARES Act) and administered by the U.S. Small Business Administration (SBA). In accordance with the requirements of the CARES Act, the Federation believed it used the proceeds from the loan exclusively for qualified expenses under the PPP, including payroll costs and other qualified costs, as further detailed in the CARES Act and applicable guidance issued by the SBA. The Federation considered the PPP loan to be debt, subject to the provisions of Financial Accounting Standards Board (FASB) *Accounting Standards Codification* (ASC 470), *Debt*. The Federation did not impute additional interest at a market rate as transactions where interest rates are prescribed by governmental agencies are not subject to the accounting guidance on imputing interest.

The loan will remain recorded as a liability until either (1) the loan is, in part or wholly, forgiven and the debtor has been legally released or (2) the debtor pays off the loan to the creditor. Once the loan is, in part or wholly, forgiven and legal release is received, the Federation will reduce the liability by the amount forgiven and record a gain on extinguishment.

On June 29, 2021, the Federation received notification from the SBA that its PPP loan has been fully forgiven. The Federation recognized the PPP loan forgiveness of \$-0- and \$315,000 as revenue in the statement of activities for the years ended December 31, 2022 and 2021, respectively.

Grants And Allocations

The Federation awards grants and allocations annually to Jewish organizations locally, nationally and throughout the world. Grants and allocations are primarily funded by the annual giving campaign and are expensed during the year in which they are approved by the board of directors.

Income Taxes

The Federation is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code (IRC) as a nonprofit organization.

JEWISH FEDERATION OF GREATER KANSAS CITY
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2022 AND 2021

NOTE 2 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Functional Expenses

The statement of functional expenses presents the natural classification of expenses by function. Accordingly, certain costs have been allocated among the programs and supporting services benefited based on estimates of management. Salaries and related expenses, as well as other costs, are allocated based on time spent by staff members on each function. Certain costs including occupancy, supplies and technology are allocated based on use of space and staff time. Other costs are charged directly based on the functional category benefited.

Adoption of New Accounting Standards

In February 2016, the FASB issued Accounting Standards Update (ASU 2016-02), *Leases* (ASC 842). The new standard increases transparency and comparability among organizations related to leasing activities. Under the standard, disclosures are required to meet the objective of enabling users of financial statements to assess the amount, timing, and uncertainty of cash flows arising from leases. Implementation of the new standard did not result in material changes to amounts reported in the financial statements and did not require enhanced disclosures about the Federation's leasing activities. The Federation did not identify any material leases requiring adoption under ASC 842.

The Federation adopted the requirements of the guidance effective January 1, 2022 and has elected to apply the provisions of this standard to the beginning of the period of adoption, with certain practical expedients available.

The Federation has elected to adopt the package of practical expedients available in the year of adoption. The Federation has elected the available practical expedient to use hindsight in determining the lease term.

In September 2020, the FASB issued ASU 2020-07 *Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets*. This update increases the transparency of contributed nonfinancial assets for nonprofit entities through enhancement to presentation and disclosure, including presentation of contributed nonfinancial assets as a separate line item in the statement of activities, apart from contributions of cash and other financial assets. This ASU was implemented for the year ended December 31, 2022 and has been applied on a retrospective basis through additional disclosures of amounts presented for the 2021 financial statements.

Subsequent Events

Management has evaluated subsequent events through the date the financial statements were available for issue, which is the date of the Independent Auditors' Report.

JEWISH FEDERATION OF GREATER KANSAS CITY
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2022 AND 2021

NOTE 3 PROMISES TO GIVE

Campaign promises to give by year are as follows as of December 31:

<u>Campaign Year Ending December 31,</u>	<u>2022</u>	<u>2021</u>
2024 and Thereafter	\$ 223,310	\$ -
2023	544,362	200,425
2022	829,204	230,749
2021	307,154	584,880
2020 and Prior	97,783	452,060
Total	2,001,813	1,468,114
Less: Discount to Present Value	(7,816)	(7,015)
Less: Unapplied Pledge Payments	(50,561)	(49,596)
Less: Allowance for Doubtful Promises to Give	(267,944)	(330,088)
Total	<u>\$ 1,675,492</u>	<u>\$ 1,081,415</u>

All campaign promises to give are expected to be collected within one year with the exception of promises to give totaling \$223,310 at December 31, 2022, which are expected to be collected between one and four years.

Other promises to give that are not related to the campaign are collectable as follows:

	<u>2022</u>	<u>2021</u>
In One Year or Less	\$ 816,950	\$ 648,950
Between One and Five Years	3,874,600	3,572,200
Subtotal	4,691,550	4,221,150
Less: Discount to Present Value	(128,611)	(125,027)
Total	<u>\$ 4,562,939</u>	<u>\$ 4,096,123</u>

JEWISH FEDERATION OF GREATER KANSAS CITY
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NOTE 4 INVESTMENTS

Investment securities and unrealized appreciation are as follows at December 31:

	2022		
	Cost	Fair Value	Unrealized Appreciation
Money Market Funds	\$ 18,413	\$ 18,413	\$ -
Mutual Funds - Fixed Income	113,826	101,722	(12,104)
Mutual Funds - Equities	245,804	295,897	50,093
Pooled Investments:			
Investments Held in Custody	3,357,726	5,090,144	1,732,418
Beneficial Interest in Assets	10,230,667	16,471,167	6,240,500
Total	<u>\$ 13,966,436</u>	<u>\$ 21,977,343</u>	<u>\$ 8,010,907</u>

	2021		
	Cost	Fair Value	Unrealized Appreciation
Money Market Funds	\$ 26,117	\$ 26,117	\$ -
Mutual Funds - Fixed Income	112,495	115,478	2,983
Mutual Funds - Equities	266,991	352,421	85,430
Pooled Investments:			
Investments Held in Custody	3,133,788	5,552,052	2,418,264
Beneficial Interest in Assets	11,076,660	19,624,236	8,547,576
Total	<u>\$ 14,616,051</u>	<u>\$ 25,670,304</u>	<u>\$ 11,054,253</u>

Pooled investments consist of holdings in certain collective investment funds maintained by the Foundation (Note 5). These collective investment funds invest in a portfolio of underlying managed funds that are facilitated by the Foundation's investment manager and consist of U.S. government securities, foreign and domestic corporate equity and debt securities, and hedge funds.

Investment income (loss) is summarized as follows:

	2022	2021
Beneficial Interest in Future Earnings of Perpetual Trust	\$ (2,042,891)	\$ 1,987,138
Interest and Dividend Income	68,059	36,002
Realized Gain (Loss)	137,092	(3,707)
Unrealized Gain (Loss)	(1,055,793)	763,711
Investment Expenses	(84,864)	(84,108)
Total	<u>\$ (2,978,397)</u>	<u>\$ 2,699,036</u>

JEWISH FEDERATION OF GREATER KANSAS CITY
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2022 AND 2021

NOTE 5 FAIR VALUE MEASUREMENTS

The Federation follows an established framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements).

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

There have been no changes in the methodologies used at December 31, 2022 or 2021.

Following is a description of the valuation methodologies used for assets measured at fair value:

Money Market Funds and Mutual Funds

Valued at the daily closing price as reported by the fund. Mutual funds and money market funds held by the Federation are open-end investment funds that are registered with the Securities and Exchange Commission. These funds are required to publish their daily net asset value (NAV) and to transact at that price. The mutual funds and money market funds held by the Federation are deemed to be actively traded and are classified as Level 1 of the valuation hierarchy.

Pooled Investments and Beneficial Interest In Assets Held In Perpetual Trusts

Pooled investments and beneficial interests in assets held in perpetual trusts are valued by the Federation by calculating the proportional share of the underlying assets as determined by the Foundation and is classified as Level 3 within the valuation hierarchy.

The following table sets forth by level, within the fair value hierarchy, the Federation's assets at fair value as of December 31, 2022:

	Level 1	Level 2	Level 3	Total
Money Market Funds	\$ 18,413	\$ -	\$ -	\$ 18,413
Mutual Funds:				
Fixed Income	101,722	-	-	101,722
Equities	295,897	-	-	295,897
Pooled Investments and Beneficial Interest				
in Assets Held in Perpetual Trusts	-	-	21,561,311	21,561,311
Total Assets in the Fair Value Hierarchy	<u>\$ 416,032</u>	<u>\$ -</u>	<u>\$ 21,561,311</u>	<u>21,977,343</u>

JEWISH FEDERATION OF GREATER KANSAS CITY
NOTES TO FINANCIAL STATEMENTS
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NOTE 5 FAIR VALUE MEASUREMENTS (CONTINUED)

The following table sets forth by level, within the fair value hierarchy, the Federation's assets at fair value as of December 31, 2021:

	Level 1	Level 2	Level 3	Total
Money Market Funds	\$ 26,117	\$ -	\$ -	\$ 26,117
Mutual Funds:				
Fixed Income	115,478	-	-	115,478
Equities	352,431	-	-	352,431
Pooled Investments and Beneficial Interest				
in Assets Held in Perpetual Trusts	-	-	25,176,288	25,176,288
Total Assets in the Fair Value Hierarchy	<u>\$ 494,026</u>	<u>\$ -</u>	<u>\$ 25,176,288</u>	<u>25,670,314</u>

Pooled investments represent investments held at the Foundation's "Common Pool" and the "Long-Term Pool." Generally, redemptions may be made within one to three business days of notification. However, the Foundation maintains the right to disburse funds according to the following policy: if the withdrawn funds are less than \$250,000, then 80% of the funds would be disbursed immediately and the remaining 20% will be disbursed once monthly allocations of earnings/losses can be made. If the withdrawn funds are more than \$250,000 then 50% of the requested funds would be disbursed immediately, and 80% of the remaining amount requested would be disbursed after 30 days. The final requested portion would be disbursed once final income and expense allocations can be made to the remaining balance.

The Foundation has a stated investment objective of seeking long-term growth while seeking to minimize principal fluctuations and meet ongoing spending policy objectives. As of December 31, 2022, the Common Pool asset allocation was 39% equities, 10% U.S. treasuries, 12% hedge funds and 39% fixed income; and the Long-Term Pool asset allocation was 64% equities, 3% U.S. treasuries, 11% hedge funds, and 22% fixed income. As of December 31, 2021, the Common Pool asset allocation was 50% equities, 14% hedge funds and 36% fixed income; and the Long-Term Pool asset allocation was 68% equities, 13% hedge funds, and 19% fixed income.

Level 3 Measurements

The table below presents information about recurring fair value measurements of Level 3 instruments:

	Pooled Investments and Beneficial Interest in Assets Held in Perpetual Trusts
Balance - December 31, 2021	\$ 25,176,288
Distributions	-
Total Losses for the Period	(3,632,281)
Contributions	17,304
Balance - December 31, 2022	<u>\$ 21,561,311</u>

JEWISH FEDERATION OF GREATER KANSAS CITY
NOTES TO FINANCIAL STATEMENTS
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NOTE 5 FAIR VALUE MEASUREMENTS (CONTINUED)

The following is a summary of market value technique for ending balances of assets and liabilities, measured at fair value on a recurring basis using significant unobservable (Level 3) inputs during the year ended December 31, 2022 and 2021.

Instrument	Fair Value		Principal Valuation Technique	Unobservable Inputs Value of Underlying Assets
	2022	2021		
Pooled Investments and Beneficial Interest in Assets Held in Perpetual Trusts	21,561,311	25,176,288	Net Asset Value	

NOTE 6 NET ASSETS

Net assets at December 31 are restricted as follows:

	2022	2021
Net Assets Subject to Time and Purpose Restrictions:		
Annual Campaign	\$ 2,382,458	\$ 2,730,170
Community Development	374,129	423,185
Youth Development	2,332,413	2,559,642
Support for Seniors and Others in Need	458,977	363,763
Community Security	5,722,865	5,146,468
Time Restricted - Polsky Fund	164,532	242,526
Total Net Assets Subject to Time and Purpose Restrictions	11,435,374	11,465,754
Net Assets Held in Perpetuity:		
Polsky Endowment	251,500	251,500
Endowment Funds Held by the Foundation	14,323,688	17,189,004
Total Net Assets Held in Perpetuity	14,575,188	17,440,504
Total Net Assets With Donor Restrictions	<u>\$ 26,010,562</u>	<u>\$ 28,906,258</u>

Net assets at December 31 are board-designated for the following purposes:

	2022	2021
Board-Designated Net Assets:		
Operating Reserve	\$ 1,640,882	\$ 1,832,245
Community Programs	213,471	411,455
Overseas Programs	111,559	145,169
Marketing Initiative	4,135	4,136
Total Board-Designated Net Assets	<u>\$ 1,970,047</u>	<u>\$ 2,393,005</u>

JEWISH FEDERATION OF GREATER KANSAS CITY
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NOTE 7 NET ASSETS RELEASED FROM RESTRICTIONS

For the years ended December 31, 2021 and 2020 net assets were released from donor restrictions by incurring expenses satisfying the restricted purpose or by occurrence of other events specific by donors.

	2022	2021
Program Expenses	\$ 305,734	\$ 734,334
Other Grants	573,634	146,887
Endowment Appropriations	118,247	73,844
Total	<u>\$ 997,615</u>	<u>\$ 955,065</u>

NOTE 8 BENEFICIAL INTEREST IN ASSETS HELD BY OTHERS

The Federation is the beneficiary of various funds held by the Foundation. Significantly all of these funds provide for annual distributions of income or a portion of income to the Federation for purposes determined by the board of directors and in accordance with its mission and by-laws. Other restrictions are for programs of the Federation. Distributions from the beneficial interest in assets held in the endowment funds are reported as investment income without donor restrictions on the statement of activities.

Following is a summary of the fair value of the Federation's beneficial interest in assets held by the Foundation and reported in investments:

	2022	2021
Assets Held in Perpetuity	\$ 14,323,688	\$ 17,189,004
Assets Held in Net Assets with Donor Restrictions	2,147,478	2,435,232
Total	<u>\$ 16,471,166</u>	<u>\$ 19,624,236</u>

NOTE 9 ENDOWMENT FUNDS

The Federation's endowment consists of entirely donor-restricted funds established for the support of the Federation. Assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions and are exclusive of any promises to give to the Federation's endowment funds.

The Federation's governing body has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Federation classifies endowment funds held in perpetuity as (a) the original value of gifts donated to the endowment, (b) the original value of subsequent gifts to the endowment, and (c) accumulations to the endowment made in accordance with the direction, if any is given, of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in net assets held in perpetuity are classified as net assets with donor restrictions until those amounts are appropriated for expenditure by the Federation in a manner consistent with the standard of prudence prescribed by UPMIFA.

JEWISH FEDERATION OF GREATER KANSAS CITY
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2022 AND 2021

NOTE 9 ENDOWMENT FUNDS (CONTINUED)

In accordance with UPMIFA, the Federation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

1. The duration and preservation of the fund;
2. The purposes of the Federation and the donor-restricted endowment fund;
3. General economic conditions;
4. The possible effect of inflation and deflation;
5. The expected total return from income and appreciation/depreciation of investments;
6. Other resources of the Federation; and
7. The investment policies of the Federation.

The changes in endowment net assets for the year ended December 31, 2022 are as follows:

	Endowment Earnings to be Appropriated	Perpetual in Nature	Total
Balance - January 31, 2022	\$ 242,526	\$ 251,500	\$ 494,026
Investment Return:			
Investment Income	5,178	-	5,178
Net Appreciation	(83,172)	-	(83,172)
Total Investment Return	(77,994)	-	(77,994)
Contributions	-	-	-
Amounts Appropriated for Spending	-	-	-
Balance - December 31, 2022	<u>\$ 164,532</u>	<u>\$ 251,500</u>	<u>\$ 416,032</u>

The changes in endowment net assets for the year ended December, 31, 2021 are as follows:

	Endowment Earnings to be Appropriated	Perpetual in Nature	Total
Balance - January 31, 2021	\$ 255,562	\$ 251,500	\$ 507,062
Investment Return:			
Investment Income	4,039	-	4,039
Net Appreciation	56,769	-	56,769
Total Investment Return	60,808	-	60,808
Contributions	-	-	-
Amounts Appropriated for Spending	(73,844)	-	(73,844)
Balance - December 31, 2021	<u>\$ 242,526</u>	<u>\$ 251,500</u>	<u>\$ 494,026</u>

JEWISH FEDERATION OF GREATER KANSAS CITY
NOTES TO FINANCIAL STATEMENTS
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NOTE 9 ENDOWMENT FUNDS (CONTINUED)

Endowment investments of the Federation are managed by the Foundation, who maintains investment pools for the Federation, and other agencies in the Kansas City Jewish community. The overall investment objectives of the Federation, and of the Foundation, are as described in Note 5.

The Federation generally distributes 3%-5% of the fund balance of significantly all individual funds, which are transferred to the Federation for operations and the annual giving campaign. Some special purpose funds allow the spending of the corpus of the fund, which the Federation may do under the policies and purposes defined by each fund. The long-term objective of the Federation is the preservation of principal, as well as long-term growth for funds, which requires prudent investment risk policies, and ongoing performance benchmarking by the Federation and the Foundation. The Federation has a policy that permits spending from underwater endowment funds depending on the degree to which the fund is underwater, unless otherwise precluded by donor intent or relevant laws and regulations.

NOTE 10 PAYCHECK PROTECTION PROGRAM LOAN

On April 19, 2020, the Federation received proceeds of \$315,500 under a promissory note entered into between the Federation and the bank pursuant to the PPP (Note 1). Loan payments are deferred for the first ten months following the measurement period. Thereafter, the loan and interest would be paid back over a period of 24 months if the loan is not forgiven.

The loan bears interest at 1.0%, with principal and interest payments deferred for the first ten months following the measurement period. After that, the loan and interest would be paid back over a period of eighteen months if the loan is not forgiven under the terms of the PPP.

On June 29, 2021, the Federation received notification from the SBA that its PPP loan has been fully forgiven. The Federation recognized the PPP loan forgiveness of \$-0- and \$315,000 as revenue in the statement of activities for the years ended December 31, 2022 and 2021, respectively.

NOTE 11 RETIREMENT PLAN

The Federation has a profit sharing plan (the Plan) available to all employees who meet the minimum service requirements. The Plan includes salary deferral features described in Section 401(k) of the IRC. The Federation matches employee contributions up to 6% of employees' salaries. During 2021, the Federation matched employee contributions up to 5% of employees' salaries. Employer contributions to the Plan totaled \$74,075 and \$64,885 for the years December 31, 2022 and 2021, respectively.

JEWISH FEDERATION OF GREATER KANSAS CITY
NOTES TO FINANCIAL STATEMENTS
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NOTE 12 RELATED PARTY TRANSACTIONS

The Federation charges an administrative fee for the use of its equipment and for other services to various nonprofit entities with common board representation. These fees are included in administrative fee revenue in the statement of activities. Following are fees charged to those entities for the years ended December 31:

	2022	2021
Jewish Community Foundation of Greater Kansas City	\$ 18,030	\$ 17,460
Jewish Community Relations Bureau, Inc.	24,720	24,720
Total	<u>\$ 42,750</u>	<u>\$ 42,180</u>

The Federation pays a reimbursement of operating expenses for use of office space to the Jewish Community Campus of Greater Kansas City (Campus). Reimbursement of operating expense was \$140,182 and \$137,830 for the years ended December 31, 2022 and 2021, respectively.

For the years ended December 31, 2022 and 2021, grant allocations paid to the Campus for security costs amounted to \$385,664 and \$578,814, respectively.

Amounts owed to the Campus included in accounts payable was \$99,858 and \$70,106 as of December 31, 2022 and 2021, respectively. Amounts owed the Jewish Community Center of Greater Kansas City was \$2,451 and \$29,000 as of December 31, 2022 and 2021, respectively.

During the years ended December 31, 2022 and 2021, fees paid to the Jewish Community Relations Bureau, Inc. (JCRB) for community relations services amounted to \$60,000.

Included in accounts payable as of December 31, 2022 and 2021 is \$-0- and \$26,568, respectively, due to JCRB.

NOTE 13 GIFTS-IN-KIND CONTRIBUTIONS

Gifts-in-kind recognized consisted of the following for the years ended December 31:

Item Donated	2022	2021	Program Utilization
Office Space	\$ 44,191	\$ 44,191	All

The Federation recognized contributed goods and services within revenue, including office space. Unless otherwise noted, contributed goods and services did not have donor-imposed restrictions.

Office space was valued based on estimated local market prices for rent.

JEWISH FEDERATION OF GREATER KANSAS CITY
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NOTE 14 OTHER GRANTS AND ALLOCATIONS

Other grants and allocations comprise the following for the years ended December 31:

	2022	2021
Local Emergency Individual Support	\$ 225,746	\$ 212,983
Jewish Preschool Program Support	11,000	20,000
Jewish Camp Scholarships	96,727	64,216
Special Needs Children Grants	186,700	175,732
Jewish Programs Funded by the Kansas City Jewish Community	83,709	145,631
Community Security	385,664	578,814
Total	<u>\$ 989,546</u>	<u>\$ 1,197,376</u>

NOTE 15 CONCENTRATIONS

For the years ending December 31, 2022 and 2021, 40% and 49%, respectively, of the Federation's promises to give were due from two donors. For the year ending December 31, 2021, 36% of total grant revenue was from one donor.

NOTE 16 LIQUIDITY AND AVAILABILITY OF RESOURCES

The Federation is primarily supported by contributions without donor restrictions from the annual giving campaign, as well as various donor-restricted contributions and grants. As part of the Federation's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities and other obligations come due.

In addition, as part of its liquidity management, the Federation invests cash in excess of daily requirements in various short-term investments, including certificates of deposit and short-term treasury instruments. At the board's discretion, distributions may be made from board-designated reserves to help manage unanticipated liquidity needs, but it is the Federation's intent to retain the reserves, which are held in investment accounts.

Annual campaign promises to give are subject to implied time restrictions and most are expected to be collected within one year. Other promises to give represent the remaining promises to give from a multi-year campaign, and a portion of these promises are scheduled to be collected beyond one year in the future. Net assets with donor restrictions are primarily held in investment accounts at the Jewish Community Foundation. These donor-restricted funds generally provide for annual distributions to the Federation based on three to five percent of the fund balance, either for general use or for use as specified by the donor.

JEWISH FEDERATION OF GREATER KANSAS CITY
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NOTE 16 LIQUIDITY AND AVAILABILITY OF RESOURCES (CONTINUED)

As of December 31, 2022, the following table shows the total financial assets held by the Federation that could readily be made available within one year to meet general expenditures, after reduction of financial assets designated by the board or subject to donor-imposed restrictions:

Financial Assets at Year-End:	
Cash	\$ 5,000,719
Campaign Promises to Give, Net of Allowance	1,459,998
Other Promises to Give, Net	816,950
Accounts and Notes Receivable	22,858
Investments	<u>21,977,343</u>
Total Financial Assets at Year-End	29,277,868
Less Amounts Not Available to be Used	
Within One Year:	
Net Assets with Donor Restrictions	(26,010,562)
Board-Designated Reserves	<u>(1,970,047)</u>
Financial Assets Available to Meet General	
Expenditures Within One Year	<u><u>\$ 1,297,259</u></u>

NOTE 17 CONCENTRATION OF CREDIT RISK

The Federation maintains its cash balances in three financial institutions. The balances are insured by the Federal Deposit Insurance Corporation up to \$250,000. At various times during the year, the Federation had uninsured deposits. The Federation had uninsured deposits of approximately \$510,000 at December 31, 2022.

NOTE 18 RECLASSIFICATIONS

Certain prior year amounts have been reclassified to conform to the current year presentation. Reclassifications had no effect on the change in net assets for the years presented.



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