

APPROVED
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Jewish Federation of Ottawa

Report On School Funding 2014-2015



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Support to Schools Envelope

This report presents recommendations for the distribution of funding from the Jewish Federation Annual Campaign to schools for fiscal year 2014-15.

For 2014-2015, the School Funding Envelope has been increased by \$15,000. The Federation has allocated this increase to the Day School Envelope. Funding to supplementary schools remains at the same level as last year.

Table 1: School Funding Envelope

Envelope Amounts: Support to Schools			
Year	Day Schools	Supplementary Schools	Total
2008/09	\$ 690,500	\$ 100,100	\$ 790,600
2009/10	\$677,313	\$73,295	\$750,608
2010/11	\$649,702	\$88,973	\$738,675
2011/12	\$661,966	\$94,973	\$756,939
2012/13	\$661,966	\$100,973	\$762,939
2013/14	\$661,966	\$100,973	\$762,939
2014/15	\$676,966	\$100,973	\$777,939

Enrolment

Table 2 shows the total number of students enrolled in Jewish education in Ottawa over the past nine years.

Table 2: Enrollment in Jewish education

School Year	Day Schools	Supplementary Schools	Total # of Students in Jewish Schools
2005/06	580	305	885
2006/07	545	312	857
2007/08	508	324	832
2008/09	452	248	700
2009/10	425	326	751

2010/11	417	342	759
2011/12	413	301	714
2012/13	417	318	735
2013/14	372	308	680

Table 3: 2013-2014 Enrolment in Ottawa Jewish Schools

Schools	Enrollment By Grade																Total
	K	1	2	3	4	5	K-5 Total	6	7	8	6-8 Total	9	10	11	12	9-12 Total	
Ottawa Jewish Community School*	22	24	21	23	14	26	130	25	10	21	56	7	7	12	12	38	224
Rambam	12	6	3	6	10	4	41	5	2	6	13						54
Torah Academy	18	11	12	6	13	9	69	5	8	4	17						86
OTI												2	1	5		8	8
Day School Total																	
Total	52	41	36	35	37	39	240	35	20	31	86	9	8	17	12	46	372
Supplementary School Total																	
OTC Chabad	15	8	8	12	13	11	67	12			12						79
OTTAS	4	4	2	3	3	3	19	1	4	5	10						29
OMJS	8	5	7	8	4	2	34	5	4		9						43
Temple	9	8	9	6	9	7	48	9	8	6	23	7	5			12	83
Torah High												31	18	7	18	74	74
Supplementary School Total																	
Total	36	25	26	29	29	23	168	27	16	11	54	38	23	7	18	86	308

Day Schools

The day school envelope for 2014-2015 is \$676,966. This is an increase of \$15,000 over last year. The Federation has allocated this increase to be divided among schools with an enrollment of over forty students and to schools that are not red-circled, on a proportional basis.

The process for determining day school funding is as follows:

1. Per Student Funding Formula is applied according to the criteria in Table 4.
2. The Ottawa Jewish Community School (OJCS) is red circled.
3. Any remaining funds in the day school envelope are distributed on a proportional basis, to schools with an enrollment of over forty students.

Table 4: Day School per Capita Formula

Index of Per Capita Rates for Ottawa Jewish Day Schools	
➤	A basic per capita rate of \$500 per student enrolled
➤	A multiplying factor of 1.0 for K to grade 5 to give a rate of \$500 per student
➤	A multiplying factor of 1.5 for grades 6 to 8 to give a rate of \$750 per student
➤	A multiplying factor of 3.0 for high school to give a rate of \$1,500 per student
➤	A multiplying factor of 2 for schools with over 200 students enrolled applied to the total
➤	The Ottawa Jewish Community School is <i>Red Circled</i> if needed

Table 5: Day School Enrolment - 3 Year Average

School	2011/12				2012/13				2013/14				3 Year Average		
	K-5	6-8	9-12	Total	K-5	6-8	9-12	Total	K-5	6-8	9-12	Total	K-5	6-8	9-12
Ottawa Jewish Community School	147	84	36	267	152	69	37	258	130	56	38	224	143	70	37
Rambam	42	17		59	46	10		56	41	13		54	43	13	
Torah Academy	54	18		72	71	18		89	69	17		86	65	18	
OTI			15	15			14	14			8	8			12

Table 6: Calculations- Day School Formula

School	Enrollment 3 Year Average			\$ Calculation by Grade			Allocation By Formula
	K-5	6-8	9-12	K-5 (x 500)	6-8 (x 750)	9-12 (x 1,500)	
Ottawa Jewish Community School	143	70	37	\$143,000*	\$105,000*	\$111,000*	\$554,526**
Rambam	43	13		\$21,500	\$9,750		\$31,250
Torah Academy	65	18		\$32,500	\$13,500		\$46,000
OTI			12			\$18,000	\$18,000
Day School Totals							\$649,776

* A multiplying factor of 2 is applied to the Ottawa Jewish Community School, as it has more than 200 students.

** The Ottawa Jewish Community School is *Red Circled* and its funding level remains the same as last year.

The day school funding envelope for 2014-2015 is \$676,966.

The amount of funding remaining in the envelope after the allocation by formula is \$27,190. This remainder is allocated to the schools that are not red circled with an enrollment of over forty students, on a proportional basis:

1. Rambam's allocation by formula (\$31,250) + Torah Academy's allocation by formula (\$46,000) = \$ 77,250
2. Rambam's allocation is 40% of \$77,250; Torah Academy's allocation is 60% of \$77,250
3. Therefore Rambam receives an additional 40% of \$27,190, and Torah Academy receives an additional 60% of \$ 27,190

Table 7: Proposed Day School Funding

School	Allocation by Formula 2014-15	Proportional Increase to Schools	Current Funding 2013-14	Proposed Funding 2014-2015
OJCS	\$554,526	-	\$554,526	\$554,526
Rambam	\$31,250	+ \$10,876 (40% of \$27,190)	\$30,750	\$42,126
Torah Academy	\$46,000	+ \$16,314 (60% of \$27,190)	\$43,500	\$62,314
OTI	\$18,000	-	\$22,500	\$18,000
Day School Total	\$649,776		\$651,276	\$676,966

Supplementary Schools Funding

In 2010, the Federation embarked upon a process to revitalize the supplementary school system in Ottawa. A Supplementary Schools Task Force was struck, and through a collaborative process, the Task Force developed a set of recommendations. The recommendations included activities designed to improve inter-agency cooperation, improve communications and marketing of the schools, and activities designed to support excellence and quality Jewish education. In March 2011, these recommendations were passed by the Jewish Federation Board of Directors.

Regular communication and collaboration between the Federation and the supplementary schools continues. This has enabled the Federation together with the schools to identify specific impact areas in which results have been achieved that most likely would not have been achieved working in isolation.

The Federation continues to invest resources into specific impact areas in addition to providing funding to individual schools that is outlined in the tables below.

\$6,000 in funding in 2014-15 has been earmarked to support joint professional development and joint marketing of supplementary schools.

Joint professional development has provided the schools with an injection of new ideas for their teachers. Two professional development opportunities were offered in 2012/13,

and two sessions were offered in 2013/14. With the financial support of the Federation, skilled educators from well-known educational institutions were brought to Ottawa to share their knowledge and expertise with teachers. The first workshop in 2013/14 was led by Melanie Eisen, Assistant Director for Professional Development Institute for University-School Partnership of Yeshiva University. The second workshop was led by Michael Soberman, Director of National Initiatives for the Next Generation, Jewish Federations Canada UIA. These sessions also provided an opportunity for teachers to share ideas and benefit from each other's experiences.

In the area of joint marketing, the Federation continued to work with the schools to fine-tune the marketing of Jewish educational options in Ottawa. The aim of the joint marketing effort is to improve the visibility of the supplementary schools in the general community and reach new families whose children are not yet enrolled in formal Jewish education. Joint marketing initiatives in the last year have included ads in the Ottawa Jewish Bulletin print and on-line editions, Facebook ads, and an on-line tuition rebate contest using social media to reach out to young families.

Supplementary School Formula and Calculations

The Supplementary School Funding Envelope for 2014-15 is \$100,973. As outlined above, \$6,000 is earmarked for joint professional development and marketing. \$94,973 in funding is available for individual supplementary schools. This is the same level of funding for schools as last year.

Since 2006, the Federation has distributed funds to Supplementary Jewish Schools using a funding formula based on contact hours (calculation based on enrolment x hours of programming).

Funding Rationale for Supplementary Schools
• Calculations based on Enrolment x Contact Hours (student contact per week)
• Supplementary Schools Funding Envelope set at \$100,973
• Funding available for individual supplementary schools for 2014-15: \$94,973

Table 8: Supplementary School Enrolment

School	2011/12				2012/13				2013/14				3 Year Average		
	K-5	6-8	9-12	Total	K-5	6-8	9-12	Total	K-5	6-8	9-12	Total	K-5	6-8	9-12
Chabad Hebrew School	54	20		74	65	16		81	67	12		79	62	16	
Talmud Torah	24	14		38	20	12		32	19	10		29	21	12	
Temple Israel	45	35	8	88	48	32	7	87	48	23	12	83	47	30	9
Torah High			65	65			78	78			74	74	72		
OMJS	32	4		36	34	6		40	34	9		43	33	6	
Total	155	73	73	301	167	66	85	318				308			

Table 9: Calculation of Contact Hours

School	3 Yr Average			Hours of Programming			Contact Hours: Enrolment x Hours of Programming
	K-5	6-8	9-12	K-5	6-8	9-12	
Chabad School	62	16		2.5	2.5		155 + 40 = 195
Talmud Torah	See below			*	*		148.5
Temple Israel	See below			*	*	*	290
Torah High			72			3	216
OMJS	33	6		3	3		99 + 18 = 117

Three of the schools have straightforward schedules. However, separate calculations for Talmud Torah Afternoon School and Temple Israel Religious School are required. Detailed calculations are below as each grade has different contact hours.

Table 10: Calculation of 3 Year Average for Talmud Torah

Calculation of 3 Year Average								
OTTAS	K	Gr. 1	Gr. 2	Gr. 3	Gr. 4	Gr. 5	Gr. 6	Gr. 7-8
2011	8	3	7	2	2	2	11	3
2012	7	3	3	3	2	2	2	10
2013	4	4	2	3	3	3	1	9
3 yr average	6	3	4	3	2	2	5	7

Table 11: Calculation of 3 Year Average for Temple Israel Religious School

Temple	K	Gr. 1	Gr. 2	Gr. 3	Gr. 4	Gr. 5	Gr. 6	Gr. 7	Gr. 8	Gr. 9	Gr. 10
2011	6	6	9	6	10	8	16	12	7	2	6
2012	10	7	5	9	7	10	7	17	8	5	2
2013	9	8	9	6	9	7	9	8	6	7	5
3 yr average	8	7	7	7	9	8	11	12	7	5	4

Table 12: Individual School Calculations

School	Grade	Hours	Average # of Students	No. of Contact Hours
Talmud Torah	K	3	6	18
	1	4.5	3	13.5
	2	6	4	24
	3-4	6	5	30
	5-6	6	7	42
	7-8	3	7	21
School	Grade	Hours	Average # of Students	No. of Contact Hours
Temple Israel	K-1	3	15	45
	2-6	4.5	42	189
	7-10	2	28	56

Table 13: Supplementary School Allocations by Formula

School	Contact Hours	% of Total Contact Hours	Contact Hour Allocation (as a % of Envelope)	Current Funding 2013/14	Proposed Funding 2014/15
OTC Chabad	195	20%	\$18,995	\$15,195	\$18,995
Talmud Torah	148.5	15%	\$14,246	\$17,095	\$14,246
Temple Israel	290	30%	\$28,492	\$29,440	\$28,492
Torah High	216	22%	\$20,894	\$21,840	\$20,894
OMJS	117	13%	\$12,346	\$11,400	\$12,346
Total Schools	966.5	100%	\$94,973	\$94,970	\$94,973

Conclusion

The Federation remains committed to supporting excellence in Jewish education in Ottawa. Through the School Funding Envelope, and collaborative processes such as the supplementary schools improvement initiative, the Federation continues to strive to contribute to the building of strong educational options that will serve the community for years to come.